

## Job Stability in Europe Over the Cycle

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### Job stability – Why does it matter?

Globalization and technological progress may affect labour markets:

- Greater need for flexibility of workers, i.e. more job-to-job transitions and transitions to unemployment.
- Has the "job for life" come to an end?

#### Important for

- worker well-being
- job satisfaction
- accumulation of job-specific human capital

#### Relevant factors

- Long-run developments (technological progress, demographic change, ...)
- Great Recession

### **Research questions**

- 1) How did job tenure evolve over the time period 2002 2012?
- 2) Which role do individual and job characteristics play in this context?
- 3) How pronounced are cross-country differences and how can they be explained?

#### Literature

- Tenure in Europe relatively stable in the 1990s (Auer/Cazes, 2000) and up to 2006 (Cazes/Tonin, 2010)
- Some evidence for declining tenure when controlling for age (Auer/Cazes, 2000)
- No clear link between prevalence of temporary work and tenure (Cazes/Tonin, 2010)
- Labour market institutions, especially EPL, are strongly correlated with lower mobility and higher tenure (Boockmann/Steffes, 2010; Burgess, 1999)

#### Our contribution:

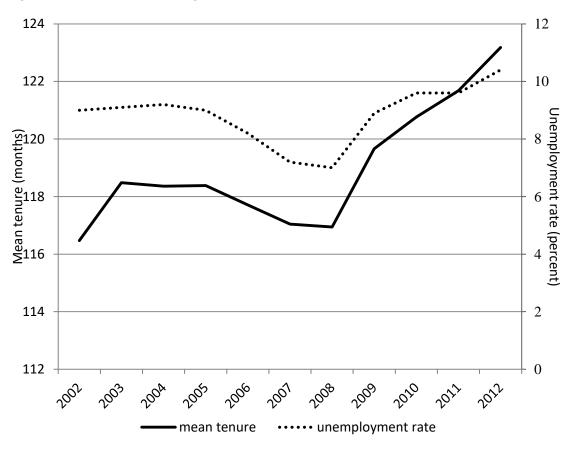
Update existing analyses, particularly relevant against the context of demographic change and the Great Recession

#### **Data**

European Union Labour Force Survey (EU-LFS)

- Micro data of national households providing quarterly and annual information on labour force participation of individuals
- Covers all EU Member States without Croatia (EU 27) as well as Norway,
  Iceland and Switzerland
- Focus on dependent-status employees
- Time-period 2002-2012
  - Pre-crisis period 2002-2007
  - Crisis period 2008-2012
- Use STARTIME variable to compute tenure (starting time with current employer)
- Distinguish between gender, age groups, type of employment contract

# Mean tenure and unemployment rate in the EU, 2000-2012 (in month/in%)



Tenure increased from 116.5 month to 123 month between 2002 and 2012

#### **Great Recession**

- Short-tenured jobs disproportionately destroyed during crisis
- Less job creation during crisis, i.e. less new jobs
- Mean tenure rises

### The role of composition effects: Shift-share analysis

Decompose the evolution of job tenure into

- Changes in shares of sub-groups, holding tenure constant
- Changes in tenure for given shares of sub-groups

$$\Delta Tenure = \sum_{i} \Delta Share_{i} * \overline{Tenure_{i}} + \sum_{i} \overline{Share_{i}} \Delta Tenure_{i}$$

## Shift—share analysis of change in mean tenure (in months), according to age

	2	002-2007		2007-2012			2002-2012		
-	Due to	Due to	Total	Due to	Due to	Total	Due to	Due to	Total
	changing	changes	change	changing	changes	change	changing	changes	change
	shares	within		shares	within		shares	within	
		groups			groups			groups	
EU	4.19	-3.62	0.57	5.21	0.93	6.14	9.29	-2.58	6.71
DE	4.26	0.23	4.49	3.92	-0.74	3.18	8.16	-0.49	7.66
EE	-1.50	-3.12	-4.63	3.05	8.98	12.03	1.60	5.80	7.40
ES	4.29	-4.01	0.28	14.19	8.89	23.08	18.55	4.81	23.36
ΙE	1.80	-7.71	-5.91	10.80	6.04	16.84	13.29	-2.36	10.93
NL	5.88	-4.20	1.68	-1.01	1.14	0.13	4.87	-3.06	1.80
PT	6.55	0.53	7.08	8.78	-1.28	7.50	15.30	-0.72	14.58
UK	3.81	-2.16	1.65	0.69	6.59	7.28	4.58	4.35	8.93

# Mean tenure by contract type in the EU, 2002-2012 (in months)

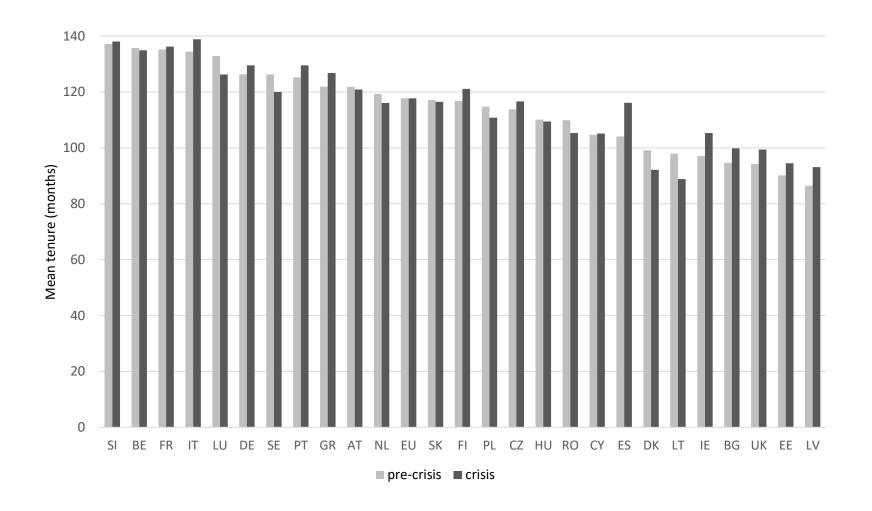


- Four times higher average tenure for workers with permanent contract than with temporary contract
- Rather stable average tenure during pre-crisis period for both
- Permanent workers: increase in 2008 from 131 to 138 months in 2012
- Temporary workers: increases during recession and decreases during boom (counter-cyclical), but overall only small change (+2 months)

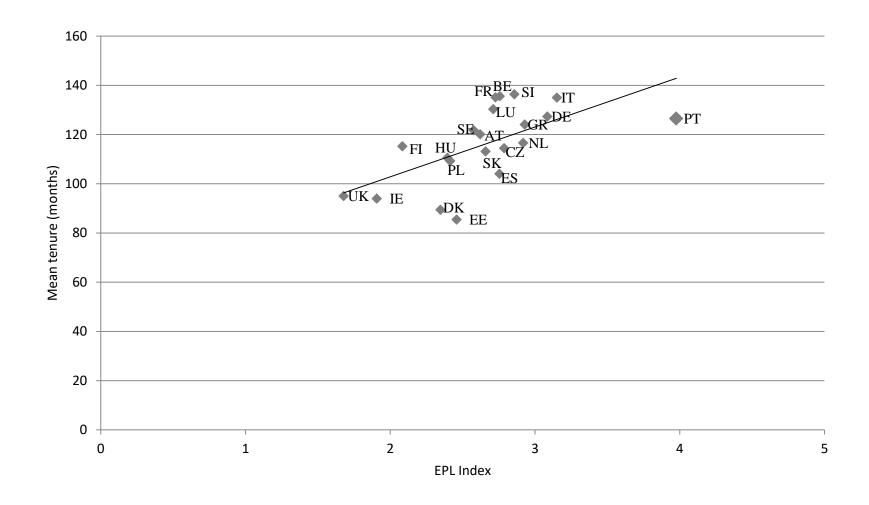
## Shift—share analysis of change in mean tenure, according to contract type (in months)

		2002-2007		2007-2012			2002-2012		
	Due to	Due to	Total	Due to	Due to	Total	Due to	Due to	Total
	changing	changes	change	changing	changes	change	changing	changes	change
	shares	within		shares	within		shares	within	
		group			group			group	
EU	-2.06	2.64	0.57	0.45	5.69	6.14	-1.62	8.33	6.71
DE	-2.45	6.94	4.49	0.22	2.96	3.18	-2.25	9.92	7.66
EE	0.17	-4.80	-4.63	-1.15	13.18	12.03	-1.14	8.54	7.40
ES	2.35	-2.07	0.28	6.98	16.10	23.08	10.13	13.23	23.36
ΙE	-3.65	-2.26	-5.91	-0.89	17.73	16.84	-4.58	15.51	10.93
NL	-5.09	6.77	1.68	-6.95	7.07	0.13	-11.57	13.38	1.80
PT	-0.49	7.57	7.08	1.89	5.61	7.50	1.30	13.29	14.58
UK	0.30	1.36	1.65	-0.08	7.36	7.28	0.22	8.71	8.93

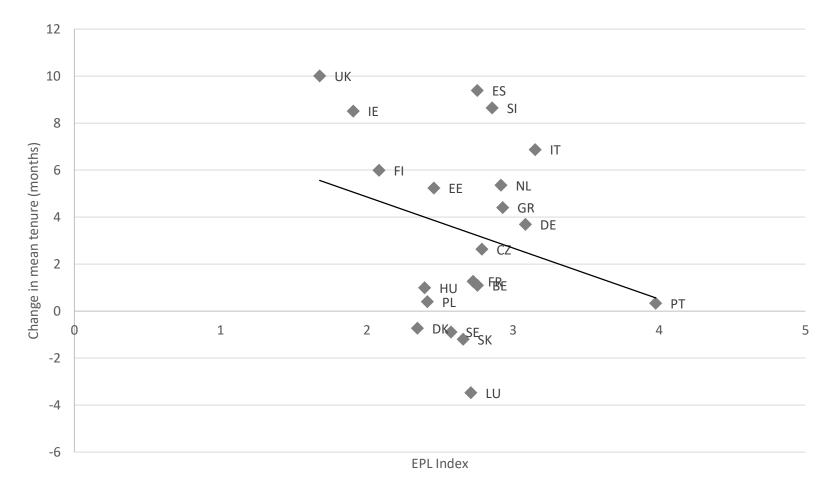
## Mean tenure before and during the crisis



## Relationship between mean tenure and EPL, 2007



## Relationship between the change in mean tenure during the recession and EPL



#### **Conclusion**

- 1) How did job tenure evolve over the time period 2002 2012?
  - Average job tenure increased from 116.5 months in 2002 to 123 months in 2012
  - Business cycle (Great Recession) an important factor
- 2) Which role do individual and job characteristics play in this context?
  - Shift-share analysis: Ageing workforce is an additional factor for increase in average job tenure
  - Overall, job characteristics (esp. temporary contracts) do not matter very much
  - For fixed worker characteristics (e.g. age), an underlying trend towards short job tenure becomes visible

### **Conclusion**

- 3) How pronounced are cross-country differences and how can they be explained?
  - Cross-country differences relatively large
  - Differences in job characteristics (e.g. temporary employment) not very important overall, but crucial for some countries (e.g. Spain)
  - Countries with low degree of EPL experienced stronger increase in mean tenure, i.e. stabilizing role of EPL